

So You Think You Know What "Diagnosis" Means?

Brian Jackson, MD, MS

Adjunct Professor of Pathology, University of Utah Medical Director for Business Development, ARUP Laboratories



"Diagnosis"

YOU KEEP USING THAT WORD. I DO NOT THINK IT MEANS WHAT YOU THINK IT MEANS.



Main Ideas for Today

- Diagnosis is far more important and complex -- than it gets credit for
 - Diagnosis drives everything in patient care
- The clinical laboratory community has a lot to teach the healthcare world about doing diagnosis right
 - Especially given the emergence of AI



Every year:

- 1 in 20 US adults experiences a diagnostic error
- 800,000 Americans suffer serious harm due to a diagnostic error
- Most of these are related to diagnostic testing
 - Pre-analytic: Wrong test, specimen problems, etc.
 - Post-analytic: Miscommunication of results

Source: ECRI

The US healthcare industry treats diagnostic testing as a commodity that supports the "real" value of therapy.

In reality, diagnosis is the central value driver in healthcare.

What "Diagnosis" Really Means

- Understanding the patient in enough detail to know what they need – and what they don't need
- A process that takes place throughout the patient journey, not just at the beginning.





"The good physician treats the disease. The great physician treats the patient who has the disease."

Dr. William Osler



How the US Healthcare Industry Corrupts Diagnosis

Hospitals and Insurers

- Diagnosis = ICD codes
- ICD codes determine what hospitals get paid
 - For procedures
 - For hospitals stays
 - For capitated care, e.g. Medicare Advantage



THE WALL STREET JOURNAL.







Insurers Pocketed \$50 Billion From Medicare for Diseases No Doctor Treated

Questionable diagnoses of HIV and other maladies triggered extra Medicare Advantage payments; 'It's anatomically impossible'

Gaming Medicare Advantage through Overdiagnosis

- More diagnosis codes = more "risk adjustment" i.e. \$\$
- Software "recommends" extra diagnosis codes to doctors.
 - Accepting the codes only required one click
 - Rejecting any codes required providing an explanation



THE WALL STREET JOURNAL.

Patients diagnosed with diabetic cataracts per 10,000 beneficiaries

🖉 Insurer diagnosed



631 patients

Other Medicare Advantage insurers 321

> Traditional Medicare 43

By Christopher Weaver, Tom McGinty, Anna Wilde Mathews and Mark Maremont Graphics by Andrew Mollica

Updated July 8, 2024 at 12:08 am ET

Health Care's Colossus

How UnitedHealth turned a questionable arteryscreening program into a gold mine



Quantaflo Device

- United Healthcare sent nurses to patients' homes with this device to document as many cases of peripheral vascular disease as they could.
- For billing purposes only; doctors and patients weren't told about the "diagnoses"



Pharma's Perspective

- The goal of diagnosis is to get patients onto a drug
 - Recruitment into clinical trials
 - Eligibility for treatment



Why Are These Ads Showing Up on Facebook?





Lp(a) Advertising Campaign

- Ads take you to <u>www.myfreehearttest.com</u>
- Free testing, including Lp(a), LDL, HbA1c, eGFR
- Goal: recruiting for clinical trials
- Funding: not disclosed on the website
 - But it's almost certainly funded by a pharma with a drug that lowers Lp(a)



The Toxic Effects of US Healthcare Payment Models

- "Value" is defined as whatever brings revenue, namely doing more "stuff" to the patient
- Diagnosis is only valued to the extent that it brings revenue
 - Justifying a procedure or drug
 - Risk-adjusting





"We should do as much as possible <u>for</u> the patient, and as little as possible <u>to</u> the patient."

Dr. Bernard Lown

Patient Perspective

- The purpose of diagnosis is to gain more detailed understanding of an individual patient
- Determine not just what treatments they need, but also what treatments they *don't* need.



"One of the first duties of a physician is to educate the masses not to take medicine."

Dr. William Osler

What Does All This Mean for Test Development?

The Wrong Way to Develop Tests

• Find something you can bill for

- Therapy
- Risk adjustment
- Devise a test that justifies that charge
- Release it into the wild with minimal oversight



The Right Way to Develop Tests

- Start with an unmet patient need
- Devise a test that helps doctors make decisions
- Deploy with robust feedback loops
 - Quality management systems
 - Longitudinal science



Diagnostic Test





How do we ensure test accuracy?

- Feedback loops that compare the test against what it's trying to measure
 - Validation
 - Quality control
 - Proficiency testing
 - Calibration



Diagnostic Test





Diagnosis

• What we can measure: Current physiologic state

What we actually care about: Future physiologic state
So that we can make informed decisions



Diagnosis





Reliable Diagnosis





How do you calibrate a test against future physiologic states?

- Diagnostic criteria (disease definitions) are based largely on future states
 - Natural history
 - Prognosis given available therapies
- Periodically recalibrated using longitudinal data
- Criteria are published in peer-reviewed journals

This is a slow process!



When Diagnostic Testing Goes Wrong



When Diagnostic Testing Goes Wrong

- Inadequate quality systems
- Inadequate long-term science



Ductal breast carcinoma: Immunohistochemistry for ER/PR receptors

- Tests performed well in FDA-overseen clinical trials
- When de-centralized, some IHC tests gave false negatives
 - Variable tissue fixation
 - Variable cutoff between positive and negative
- Results:
 - Many women who would have benefitted from hormonebased cancer therapy in early 2000s didn't receive it.

Hammond ME et al. J Clin Oncol. 2010 Jun 1;28(16):2784-95. doi: 10.1200/JCO.2009.25.6529. Epub 2010 Apr 19.



IHC for ER/PR: Lessons Learned

- FDA approval doesn't guarantee success in the real world
- Pre-analytic issues are huge, but often invisible
- Proficiency testing is critical



Ultrasound Screening for Thyroid Nodules





Ultrasound for Thyroid CA Screening

- In 1990s, GE pushed miniaturization of medical ultrasound
- Handheld ultrasound can detect small (<1cm) thyroid nodules
- High popularity of thyroid screening in South Korea in early 2000s led to thousands of (over)diagnoses of thyroid cancer
 - Unnecessary thyroidectomy/ablation
 - Lifelong thyroid replacement therapy



Overdiagnosis of Thyroid Cancer in South Korea, 1999-2012





Thyroid Ultrasound: Lessons Learned

- Even when a test seems intuitively beneficial, the benefits must still be proven
- When companies push premature adoption of a test before there's evidence of benefit, patients suffer

Science Matters





Diagnostic tests require careful calibration against both current and future reality



What about AI and Algorithms?



How AI Is Improving Diagnostics, Decision-Making and Care

/ Data & Insights / AHA Center for Health Innovation Market Scan





Al sometimes performs uncannily well...

...And sometimes surprisingly badly

...And we don't yet have robust systems to ensure that medical AI performs as expected



Concerns with AI for Diagnosis

- Automation bias
- Algorithm bias



Automation Bias

• The propensity of humans to favor suggestions coming from automated decisionmaking systems.



Anthropomorphism

- The illusion that AI is "human-like"
- Al developers exploit this to make their products more appealing
 - Elon Musk developing humanoid robots
 - ChatGPT delivering results one character at a time



Al Bias

- Not just (or even primarily) about social categories such as race
- Al is naturally biased against any subgroup that is not well-represented in the training data.



A STAT INVESTIGATION EMBEDDEDBIAS

How race became ubiquitous in medical decisionmaking tools



By <u>Usha Lee McFarling</u> ♥ and <u>Katie Palmer</u> ♥ Sept. 4, 2024





Artificial Intelligence in Medicine 9 (1997) 107-138

Artificial Intelligence in Medicine

An evaluation of machine-learning methods for predicting pneumonia mortality

 Gregory F. Cooper^{a,*}, Constantin F. Aliferis^a, Richard Ambrosino^a, John Aronis^b, Bruce G. Buchanan^b, Richard Caruana^c, Michael J. Fine^d, Clark Glymour^e, Geoffrey Gordon^c, Barbara H. Hanusa^d, Janine E. Janosky^f, Christopher Meek^e, Tom Mitchell^c, Thomas Richardson^e, Peter Spirtes^e

Explainability

It's safer to be <u>predictably</u> wrong
than <u>unpredictably</u> wrong.



How can we ensure safe, reliable Al-based diagnosis?

Reliable Dx (Minimizing Bias)



Clinical Laboratory Testing

- Performance characteristics well-studied and understood
- Robust quality management systems
- Robust accountability (CLIA)

Artificial Intelligence

- Performance characteristics (explainability) hard to study
- Primitive quality management
- Accountability is vague and diffuse



Epic Sepsis Algorithm

Original Investigation

June 21, 2021

External Validation of a Widely Implemented Proprietary Sepsis Prediction Model in Hospitalized Patients

Andrew Wong, MD¹; Erkin Otles, MEng^{2,3}; John P. Donnelly, PhD⁴; et al

» Author Affiliations | Article Information

JAMA Intern Med. 2021;181(8):1065-1070. doi:10.1001/jamainternmed.2021.2626

Epic Failures (With the Sepsis Algorithm)

- Wrong accuracy goal
- No local validation
- No ongoing calibration
- No cross-institutional validation
 (No proficiency testing)



Summary

Diagnostic tests have high stakes

Diagnostic tests require calibration against current biologic reality

Diagnostic tests require calibration against future biologic reality



Summary, Cont.

Al will require even more layers of quality management than clinical laboratories have

But very little of this is currently in place

When corporations put profits ahead of quality and science and patients, bad things happen.

My contact info:

Brian.Jackson@aruplab.com www.linkedin.com/in/brian-jackson-32809a6 www.hippocraticcapitalism.com